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Innovation processes in (chemical) industry: incremental or disruptive?

The oldest chemical company Merck Darmstadt goes back 350 years. Most of the giants of today, as BASF, Bayer, Evonik (formerly Degussa), were start-ups in the 19th century. All these companies are still in the market because they were always strong innovators, as well in their portfolio as in their way to run the global business. New business models, e. g. Amazonlike, challenge the industry. Innovation processes and business models are interdependent. Up to the end of the 20th century, innovation was mostly an in house affair, although with strong links to academia. Today, open innovation and cooperation along the value chain are important drivers.

